

2019



A poor man from Sofa Bala Village of Feroz Nakhcher District walking early in the morning to the mountains to collect wood sticks to sell them and accommodate his living needs. . This old man is the only bread winner with no other supporters in his family. He was approached by DHSA/TKG team and was selected as eligible beneficiary of the drought affected families in Samangan province, funded by OFDA/CARE Project 2019- Photo Credit-Usman Khan.

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Najiba Ayubi

Director General



As 2019 draws to a close, I wish all DHSA/TKG staff, our national and international donors, associations and partners, networks and consortiums, local and governmental counterparts and the associated communities – warm season's greetings and a very happy, peaceful and productive year of 2020!

I believe we can look back on a very eventful and successful year of 2019, in which a lot of constructive efforts were put together to attain the set goals of the organization. We successfully passed few provisional capacity assessment processes which ended up with donors and partners acknowledgement, satisfaction and endorsement. Many milestones including the reward given to DHSA/TKG for success story of the year and also recognizing DHSA/TKG among 100 best NGOs in the country were the key highlights of the past year.

Another key aspect of our work was our invincible resistance against an imposed financial crisis which caused elimination of many local NGOs in the country, but we at DHSA/TKG have thoughtfully battled it out with practical solutions, internal readjustments, staff reduction and restructuring, cost-cutting and other practical strategies to maintain our business and survive in the threatening period. We are in much better shape now. I am personally thankful to highly dedicated and committed DHSA/TKG staff for their dedication, loyalty and commitment.

I hope we continue our work with the momentum and keep our high work spirits we had in the year 2019 and we shall be able to make the year 2020 another success in our record books. I am sure with the level of enthusiasm and passion we have for the sustainable development of Afghanistan, we will again achieve what we said we would...

Abdul Basir Quraishi |

Program Director

It was an eventful year as we celebrated the successful completion of a couple of capacity assessment processes of the organization and were able to win a couple of prestigious awards for the organization. In addition, we were able to establish a strong and committed fundraising team, developed a fund-raising plan and approached many newly identified donors and work partners.

We created new partnership opportunities and attempted to outreach new clients in our work priority areas. We fought against financial crisis, tackled the unpaid debt issues with our clients and co-partners to some extent, and had few successful restructuring and cost-cutting exercise to institutionalize the business in the organization. We were able to present a balanced budget, had a thorough look at the income versus expenses which helped us to make internal administrative adjustments and assure we do not withdrawal from the reserved funds, have a balanced calculation of income against operational expenses and also to prevent the likelihood of further shortage of funds during the year.

We have continued to look at ways and strategies to further reduce expenditure as well as to identify potential revenue-generating possibilities, while placing more emphasis on internal capacity development, staff restructuring, cost reduction of operational expenses, coordination of efforts and careful utilization of resources to avoid duplication and make best use of our resources at both the main office and provincial field offices. We also looked into more cost effective ways to make our products accessible through digital media instead of print media. We upgraded the ICT and digital media including social media and our webpages to improve our own internal processes, security of our products and enhance the easy access of our audiences in to our main deliverables.

So, as we come to the end of this very productive and eventful year of 2019, we look forward to continue our work with the great determination next year. Our mission is to connect all our priority work areas with the donors and associates in various relevant sectors, and use the full potential of our strengths and abilities to drive progress in achieving the new sustainable development goals and improving our own efficiency. On behalf of myself, my fellow colleagues in the program unit and all the entire crew of DHSA/TKG, I wish you all a very prosperous, healthy and happy 2020!





Organizational Philosophy:

Background: DHSA is a non-profit, non-government, non-political, non-partisan Afghan organization. DHSA was established by demobilized afghan freedom fighters in 1992, who laid down their weapons and turned their attention to meet the need of the civilians caught in cross region. DHSA registered in Afghanistan with MoEc under license #23 in 2005.



Vision:

DHSA envision a balanced, educated, environmentally protected, and developed and well aware (Socially, culturally and Politically) Afghan society.



Mission:

Is to redefine development in Afghanistan by promoting a dynamic and capable civil society as a means to fostering local ownership for development, dignity and a peaceful & sustainable future for all Afghans.



DHSA/TKG Focus Areas;

- Promoting Education: Working towards both quantity and quality of education in Afghanistan
- Using Public Media: Awareness about diverse social, cultural and political issues
- Protecting Environment: for sustainable development, control use of natural resources and neat & clean environment for living

beings

- Preserving Cultural Heritage: Knowledge of heritage for awareness and preserving cultural heritage for tourism
- Humanitarian Services: Helping people in emergencies
- Women Empowerment/Gender equity
- Other cross cutting areas (Peace promotion, advocacies for different areas including transition)



Values:

Diversity: Human beings, regardless of their color, Language, religion, sex, race and location, are connected with a common sense of being human

Cooperation: Well-coordinated cooperation between stakeholders is the essence for bringing change

Voluntarism: Voluntarism and self-help are the golden principle for any society who wants self-sustainability

Justice: Everyone should be treated equal by law and society

Transparency: We view transparency both an internal and external phenomena

Accountability: An NGO should not only be accountable to donor, but to the marginalized as well as for whom it is working



Values:

- Increasing literacy rate through Adult literacy, community based schooling and education for children
- Increasing awareness level of people in the fields of civic, political, social, cultural issues, rights and duties
- Obtaining sustainable development, preservation of natural resources and healthy environment through the environmental protection
- Increasing tourism and cultural awareness through preserving cultural heritage
- Raise awareness of the community on disaster in order to help affected people



Objectives:

- To increase the number of non- profit schools by establishing them in different provinces
- Partnerships with potential CSOs and donors to enhance our education program
- To enhance the capacity of Killid group (Media group of 11-radio stations and affiliated radios)
- To increase the magnitude and diversity of awareness topics for the people
- Awareness programs for general public about environmental protection
- To enhance our efforts along with other organizations for environmental protection through advocacy
- Partnerships with other organizations and ministries to work for the environmental protection
- Rehabilitation of historical sites
- To preserve community traditions through series of initiatives e.g. folk games, dances, customs, way of life, stories, myths and handicrafts by audio/video documentaries, writing books , organizing exhibitions and making linkages
- To raise public awareness on disaster preparedness through proper utilization of available resources
- To facilitate emergency relief in emergencies

Programs Highlights





Media

The media of Afghanistan includes printing, broadcasting, and digital. Pashto and Dari are the official most spoken national languages of the country. In 2019, Reporters without Borders listed the media environment of Afghanistan as 121 out of 179, with 1st being most free. Journalists in the country operate in one of the world's most complex and contested information environment.



Rasana Project



Mr. Hamid Kohistani
Head of Investigative Team



Mr. Hasseebullah Noori
Investigative Reporter



Ms. Fareshta Arash
Investigative Reporter



Ms. Lila Noorani
Reporter



Ms. Behishta Mohmmadi
Investigative Reporter



Ms. Somya Walizada
Investigative Reporter

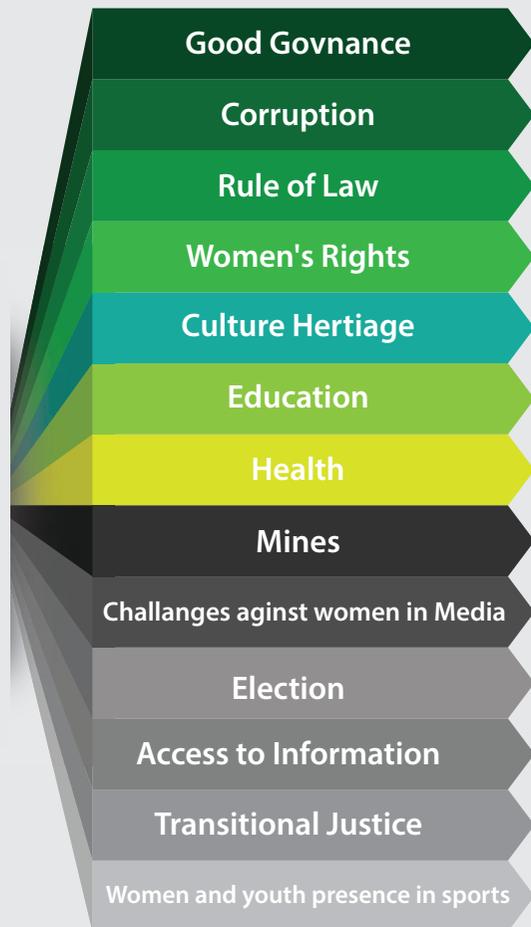


Mr. Arash
Investigative Reporter



Mr. Fazal Hadi Hameedi
Investigative Reporter

Jawara Katana-Radio Programs and investigative Reports produced under Rasana Project through a team of expert and committed [journalists & producers]... reports production sectors...



The Killid Group-TKG entered in a consortium of media-outlets under Rasana project with Internews/USAID to work in line for achieving the overall four key objectives for the period of three years (Jun 2017-Feb 15,2020);

Objective 1: Support and Train Afghan Female Journalists

Objective 2: Support Investigative Journalism Initiatives

Objective 3: Advocate for Protection of Afghan Journalists

Objective 4: Expand the Outreach of Media into Unstable Areas of Afghanistan

Later, when DHSA/TKG formally signed the agreement with INTERNEWS, an orientation session was organized in June 2017 aiming to brief and educate program staff and investigative team of to understand the overall goal and key objectives of RASANA project. And help the team to draw an effective project implementation plan. In this project, the key focus of DHSA/TKG was on objective 02 which was defined as to Support Investigative Journalism Initiatives. During this project, INTE RNEWS designed and facilitated some capacity development trainings such as advanced investigative journalism which DHSA/TKG project implementing team actively participated.

Further, the DHSA/TKG team successfully produced and presented 26 investigative reports. These reports were designed and crafted in consultation with RASANA team, in the alignment of project SoW, country's situation and public demands of the investigative reports. Each report produced to the best of its efforts, quality and the set standards. Each radio program "Jawara Katana"- (Deep outlook) was initially broadcasted from Kabul DHSA/TKG 88fm every month, while in the later stages of the program, according to the approved work schedule, they were also broadcasted through the DHSA/TKG provincial radios in the target sites.

The full version of the investigative reports were published in two national magazines of DHSA/TKG known as Mursal weekly/monthly which is mainly focusing on women issues in general and the second one "The Killid Magazine" addressing critical issues of political, social, cultural and other cross-cutting national elements in different sectors. In addition, the exclusive version of these investigative reports were uploaded on TKG website for the public and other entities access and information. Several reports developed and published by DHSA/TKG have had major impact on awareness raising, public outreach, information exchange and pinpointing critical issues for the attention and action to be taken in both public and private sectors. These reports were warmly welcomed and excitingly admired both inside and outside the country. Both national and international media outlets and associated institutions have genially reacted to these reports and demanded for continuation. The impact of these investigative reports were simply measured by the changes occurred in the particular sectorial areas as result of enhanced access to information by public, government, national and international entities and the action taken by the key decision makers to overcome the reported issues in the system.

The major challenge which DHSA/TKG faced during the implementation of RASANA project, was the issue of posting and disseminating the investigative reports to the public, government entities and relevant national and international stakeholders. There were hazards and administrative challenges in exposing the findings of investigative reports almost to everybody in country. Despite the risks and challenges, DHSA/TKG in close collaboration with INTERNEWS have placed and disseminated the information/findings of these reports through digital and social media. In few occasions, the submission of regular progress reports to INTERNEWS were delayed because of consultations and endorsements of both sides for wide distribution of information through DHSA/TKG sources.

8	Illegal mines	18/01/2018	http://www.tkg.af/pashto/2018/02/04/ د-کانونو-وېش-او-غیرقانوني-کیندنې
9	Rule of Law-Gaps of the judicial administrative system on district level	May 05,2018	https://tkg.af/pashto/2018/05/07/-2 د-عدلي-او-قضایي-ادارو-تش-2
10	Good Governance- Kabul municipality under Taliban previous rules regulation in the municipality framework	05 June,2018	https://tkg.af/pashto/2018/06/06/ کابل-ښاروالي-د-طالبانو-د-امارت-قوانین-ک
11	Corruption- Kabul river cleaning corruption case	05,July,2018	بیش از 150 میلیون افغانی در دریای کابل غرق شده است
12	Women Access to Education and health Facilities	23 Aug,2018	https://tkg.af/pashto/2018/08/26/ زده-کړو-او-روغتیايي-اسانتیاوو-ته-د-ښځو
13	Women less Participation in Election	23 Sep,2018	https://tkg.af/pashto/2018/09/23/ په-ټاکنیزو-بهبیرونو-کې-د-ښځو-کمرنگه-ونډه
14	Deep Wells	15 Nov,2018	https://tkg.af/pashto/2018/11/17/ ویده-حکومت؛-د-ژورو-څاه-کانو-پر-کیندلو
15	Procurement of Bio-metric system for Election	20 Dec,2018	دستگاه‌های بیومتریک با هزینه گزاف اما بدون نتیجه
16	Vacant positions in West of the country	03 Jan,2019	بست های خالی ولایات غربی در انتظار نیروی کاری
17	Transitional Justice	07 Feb, 2019	https://tkg.af/pashto/2019/02/10/ د-انتقالي-عدالت-ورک-برخلیک
18	Women Rights	14 March, 2019	در هجده سال، بیش از 45 هزار قضیه خشونت علیه زنان در کشور به ثبت رسیده است
19	Women in sports	18 April,2019	https://tkg.af/pashto/2019/04/21/ د-بدني-روزنې-ریاست؛-د-ډیټابېس-نشت،-خپلو

20	Access to information	16 May,2019	قانون حق دسترسی به اطلاعات؛ از تعدیل تا تطبیق
21	Presidential Election	Sep 10,2019	https://tkg.af/pashto/2019/09/11/ اوپر-راتلونکو-ټاکنو-د-خلکو-بې-باوري-او-شته
22	Cultural Heritage	04 July,2019	https://tkg.af/pashto/2019/07/07/ د-افغانستان-تاريخي-ځايونه-له-ناوړه-حال
23	Procurement of dish-spices for Peace Consultative Jirga”	Aug 01,2019	https://tkg.af/ هزینه-ده-مليونی-برای-مصالح-دیگ-و-مواد-شو
24	No trust over upcoming election	10 Sep,2019	پر راتلونکو ټاکنو د خلکو بې باوريو او شته ستونزو ته کتنه
25	Mis-use of government facilities by former MPs	07 Nov,2019	https://tkg.af/pashto/2019/11/06/ د-ولسي-جرگې-پخوانيو-غړو-لاهم-سلگونه-میل
26	President’s breach of commitments	05 Dec,2019	https://tkg.af/ تعهدشکنی های-رییس جمهور
27	“Beggars; people who are totally forgotten- women and children economic situation”	23 Jan,2020	https://tkg.af/ گداها؛-قشری-که-به-کلی-فراموش-شده-است

Team visited several provinces during the project for the required data e.g Kandahar, Herat and Balkh visited for collection the relevant first hand data from the project stakeholders on the report produced *“women in election”* dated Sep 10, 2018 and the Report on “women access to education and health facilities in west of the country.



Investigative Reports sites Visits;

The investigative journalism team of DHSA/TKG visited several provinces i.e., Kandahar, Herat, Balkh and Kabul during the project for the collection of relevant first-hand data from the project stakeholders. As a result, two reports produced "*women in election*" dated Sep 10, 2018 and the Report on "women access to education and health facilities in the west of the country.



An interview with Ms. Naheed Farid Parliament candidet from Herat Province



An interview with Dr Hashim Duranai Election Commission Director-Kandahar



An interview with Mr. Dr Dawood Sadiqzad Herat Election Commission Head



An interview with Mr. Habib Shah Ansari Director of Heath-Khost



An interview with Zahra Jalal provincial council member-Khost



An interview with Ms. Zarmina Shamas in charge of Independent human rights commission-Paktia



An interview with Sayeed Mukhtar Ahmadi Civil Society Activist -Balkh

A brief review of the overall RASANA project impacts;

- People's access to secret/hidden and critical data
- Each dollar spent on investigative story, there can be benefit over than 100\$ for the community e.g Ministry of Tribes and border contract of meat 61,000 Kg=21 million AFN for (three High schools and one institute) where almost 38,000 kg provided to the students in six months and the rest 23,000 kg is stolen.
- Many practical lessons learnt by the investigative journalists e.g peace consultative Jirga
- Capacity building of the investigative journalists as they are the public assets who uncover new facts
- Important unique stories develop brand for quality and reputation of a media outlet as what they offer cannot be found elsewhere
- The investigative stories prepared under Rasana feed up other media outlets e.g peace consultative Jirga, Mis-use of govt. facilities by former MPs (guns and vehicles)



Lesson Learned

- Such projects will enhance the work capacity of the organization as well as the engaged staff of the organization.
- The technical and financial assistance of funding organizations will certainly help TKG team to reach out to critical issues at national level, design and deliver feature stories and give access to all involved parties to know about the issues/problems and take necessary actions to resolve them.
- It is good to be engaged in the issues related to good governance, corruption, women in sports, women and children economic situation, rule of law, election and several others.
- Impacts collected during the project, facilitated the ground for further follow up reports
- Slow and steady changes will be brought via reports in the long run



Challenges and Problems:

- Access to information

Anti-corruption media reporting leads to government action

USAID's Rasana project is supporting investigative journalists to address corruption and promote government accountability



Mr. Nusrat Rahimi, Deputy Spokesman to the Interior Ministry of Afghanistan

Deputy Spokesman to Interior Ministry Mr. Nusrat Rahimi said,

“ 300 different weapons have been collected from irresponsible individuals. ”

He further added, the above stated figure of the weapons were forcibly collected from irresponsible gunmen and that nobody voluntarily hand over arms.

CHALLENGE

Afghan Government with the support of International community implemented disarmament programs such as DDR-Disarmament, Demobilization and Reintegration, DIAG - Disbandment of Illegal Armed Groups, HWC- Heavy Weapon Cantonment program, APRP-Afghanistan Peace and Reintegration Program, and PTS-Program-Tahkim Sulh (Strengthening Peace Program) over the past 15-years, but there are still reports of increasing illegal weapons in Kabul and various provinces in the country. The existence of weapons with irresponsible people is one of the hot topic which has always created serious complications not only for the public, but even for the government institutions.

DHSA/The Killid Group found it hard and struggled to have a clear picture to obtain correct information on the total number of weapons' permits issued by the Ministry of Interior Affairs and also to know exactly about the number of illegal weapons used in Kabul and provinces.

Although, according to security officials around 10,000 guns are in the hands of illegal people in Kabul, out of which, most of these weapons have licenses issued by Mol.

INITIATIVE

As a result of investigative reports, DHSA/The Killid Group found out that 96,000 weapons' licenses are issued by the Government of Afghanistan, besides that 10,000 illegal armed people have movements with guns in Kabul, existence and usage of the illegal weapons in the provinces and the forgery of licenses are the concerns as confirmed by the security officials in the report.

In an interview with DHSA/Killid Group, the Interior Ministry's Director General for Combating Terrorism confirmed that 96,000 weapons licenses were issued eleven years back throughout the country. Since the establishment of this office, further only

55,000 are the original issued licenses by our directorate and the remaining cases are the renewal of licenses issued in the past.

The Director General of the Anti-Terrorism Department of the Ministry of Interior also confirms that the quality of license was poor where chances of forgery was possible, more than 20 cases of fake weapons licenses are registered by our directorate.

Meanwhile, Afzal Aman Aman, deputy of defense ministry and acting chief of Kabul Garrison, has confirmed in discussion with the Killid Group that more than 10,000 weapons are illegally trafficking in Kabul.

RESULTS

As a result of the DHS/Killid Group's Investigative Report on illegal weapons released on November 23, 2017, later the Interior Ministry launched weapons collection campaign dated 28 Nov, 2018 against illegal armed people and the process of distributing weapons permits in accordance with the new procedure.

The interior ministry says,

“The weapons collection campaign from illegal gunmen was on need basis in the previous years, but it is now on regular basis. Hundreds of light and heavy weapons have so far been collected.”

Support & Train Afghan Female Journalists-RASANA.

USAID's/RASANA

Support Investigative Journalism Initiatives

CHALLENGE

DHSA/The Killid Group carried out investigations on some of the contracts issued by National Procurement Department of the government last year. The investigative team found out that frauds have been made in some of the contracts. As random selection, the contracts issued to the Ministry of Borders and Tribal Affairs for the purpose of meat supply to two schools and one government institute under the supervision of the said ministry, were picked up.

The findings of the investigative report of the DHSA/Killid Group on the mentioned contract shows that the meat supplied to two schools' students was more than the exact consuming amount though it was declared in the contract that the ministry provides the amount of 61,000 kg of meat values (21,230,000 AFN) signed with Nawbahar Qalb Asia Ltd Company.

The statement of the said ministry responsible officials says, a specific amount of meat served three days a week to the students where the findings indicates invalid quantity from the responsible officials claims that only (38338.56 kg) of meat consumes and the rest of the amount (22661.44 kg) goes somewhere else?

INITIATIVE

The Killid Group asked for the information of the said contract from the ministry of Borders and Tribal affairs in 2017 where it shows a remarkable change in the amount of meat as decreased from 61,000 Kg to 50,100 kg and similarly noteworthy Value of the contract also decreased.

The new contract signed with the previous company worth (12,575,000 AFN), the information confirms the difference of 10,900 kg meat as compare to the current year and the huge amount of reduction in the previous contract



In conversation with Mr. Kamal Naser Samdzai acting director of the procurement department- The Killid Group

Mr. Kamal Naser Samdzai acting director of the procurement department says,

Reforms made and all contracts are reviewed back since he has appointed in the said department.

(8,655,000 eight million six and five thousand AFN) has been published by TKG. Further Mr. Kamal Naser Samdzai acting director of the procurement department says,

Reforms made and all contracts are reviewed back since he has appointed in the said department.

RESULTS

The findings of the Killid Group states, the needs in the ministries are prioritized and set by themselves where this approach facilitates the chances of frauds and corruption. If the government establish a responsible body for the specification of the ministries needs so this will not only specify the needs in appropriate way, but will also prevent the frauds in Government procurements and will promote more transparency which will help to save the huge amount of money in their expenditure.

Support & Train Afghan Female Journalists-RASANA.

USAID's/RASANA

Support Investigative Journalism Initiatives



In conversation with Mr. Jamshid Rasooli spokesman to the Attorney General- The Killid Group

We welcome and appreciate the investigative reports where it help us more in the implementation of rule of law,

“ Stated by the attorney general spokesman. ”

CHALLENGE

There are problems noted with access to judiciary system and local courts for the past several years where most of the people in remote areas of the country are obliged to submit and file their cases to the tribal elders or to the informal judiciary courts of the Taliban in order to get the results soon. Report on the said topic can be found on the following link of [www.tkg.af](https://tkg.af/pashto/2018-2-07/05//په-ولسوالیو-کې-د-عدلي-او-قضایي-ادارو-تش-2)
<https://tkg.af/pashto/2018-2-07/05//په-ولسوالیو-کې-د-عدلي-او-قضایي-ادارو-تش-2>

INITIATIVE

The Killid group found through an investigative report published on on “Gaps of the judicial administrative system at district level” dated 26 April, 2018 that the local courts are not functioning in 111 districts of 33 provinces except Badakhshan. People were obliged to get access for the solution of their legal issues to the informal judiciary system of Taliban though they were facing such critical situation, according to the findings of the Killid Group investigative report.

RESULT

After the dissemination of the investigative report, the attorney general of the country decided to gradually reopen the local courts which were shut down for almost eight years in the remote and insecure areas of 111 districts of 33 provinces. The investigative reports are so effective in this regard where the said report is good example of the Killid reports said, “Mr. Jam-shid Rasooli spokesman to the attorney general.” He added further, almost in 47 remote and insecure districts and the local Courts are re-opened after broadcasting of the Killid report where the employees of the 47 local courts are busy in their routine

assignments. In his words, we welcome and appreciate the investigative reports where it help us more in the implementation and execution of rule of law, "stated by the attorney general spokesman."

The spokesman added, particularly the investigative report of DHSA/The Killid Group-TKG was effective, helped him personally to bring reform in his office work . The report has many positive elements for correcting work systems and avoid corruption.

“

Any organization in search of good reputation, being responsive to the people and community, feel committed, can maximize their power layers day by day then should support the investigative reports and must provide the required information, stated by “Mohammad Arif Paiman, spokesman for the National Bodybuilding Authority.”

”



Education

DHSA is working in education sector from last 22 years. It is working both on self-help basis and through partnerships. DHSA is running non-profit schools in Kabul at the moment and plans to be expanded to the major cities of the country under its strategic priorities.

Meanwhile, DHSA enjoys the pride of partnerships in Afghanistan's most innovative, long term, huge and diverse education programs. These programs includes, but not limited to;

- Afghanistan Primary Education Program, USAID/CAI for four years
- Quality Education for Girls program, Oxfam Novib for 4.5 years
- Building Education Support System for Teachers (BESST), USAID/CAI for six years
- Afghanistan Basic Education Program, USAID/CAI for one year
- Education support Program, BRACK for one year

DHSA has also initiated peace building education, through a specifically designed curriculum covering (Classes 1 – 12), in DHSA owned RANA Private High Schools. The implementation of this new add into the curriculum is strictly monitored by DHSA since April, 2018.

Key educational information for the year 2019

- Education government syllabus implemented in both schools of RANA till end of teaching year
- Complementary subjects and teaching aids computer and English taught completely from class 1-12-
- Peace education curriculum taught in both schools from class 1- 12, one hour per class each week with total 1,846 hours till the end of the year.
- Labs and computer Labs were active for the whole year in both schools.
- The teaching process of schools regularly monitored by the supervisory members of the Ministry of Education where the result and findings of their visits were positive and recorded in the school observation book.



- Minister of Education H.E Mohammad Mirwais Balkhi along with his delegation including the head of the education in Kabul city visited RANA School located in the 9th District of Kabul city. Visit observations were from different sections of the school including administrative section. The delegation also paid a visit to class 6th in the school in order to monitor the teaching process in the class. His Excellency asked several questions and interacted with several students there and later listened to the views and feedback of the staff.

- DHSA main office management paid regular M&E visits from different sections for the purpose of quality check (administrative section, finance section and the teaching section as well)



- Fortunately 93 students graduated from class 12 from both schools and introduced to the universities

- New library established in RANA no.1 school where some of the books shifted and the collection of others books is in process
 - A 2-day seminar organized to the teaching staff for the purpose of their capacity building related to teaching methods and procedures
 - Better facilities provided for female for their education
 - Students encouraged to cultural work in order to install and stck utilize their scienceand literature related materials for the purpose of students general knowledge enhancement





Facilities in Rana schools

Rena School No. 1 was established in 2007 by the initiative of the Development and humanitarian services of Afghanistan-DHSA in a non-profit format.

The main goal of the schools' establishment is the active participation in the education sector of the country in order to raise the level of pupils' education, to provide better educational programs with respect to Islamic values and properly implement the laws and regulations of the Ministry of Education.

To achieve this, the administration of RANA private schools have provided students with many facilities, including;

- Regular implementation of the educational curriculum of the Islamic Republic of Afghanistan
- Teaching of supplementary subjects such as English, computer science, Islamic subjects and Pashto subject as well
- Equipped library
- Equipped labs with laptop computers
- Standard lab for the schools scientific subjects
- Well experience teachers onboard



- Standard school building according the MoE criteria
- Transport services in all points of city
- Reasonable fee for different classes
- 50% discount for one among (three siblings studying from one family at the same school)
- Considering 100% special discount for one person (four siblings studying at the same time)
- Regular communication with the students' parents/guardians
- Access to students to healthy food items/supplies at discounted price in the schools canteens
- Rapid response to the problems of students



Humanitarian Response

DHSA participates in AHF meetings under ACBAR's supervision regularly and entered into partnership in the humanitarian sector under Twinning Program funded by DFID through ACBAR. DHSA has implemented several projects jointly with CARE International in both eastern and northern regions of Afghanistan under WASH, nutrition and food security sectors and expecting to execute new partnerships with CARE and other international NGOs in the year 2020.

DHSA has been functioning as Triple Nexus (humanitarian, development and peace), actor since many years. The target communities, donors and government relevant entities have admired the work done and expressed their appreciations.



PROJECT OVERVIEW

The project “Emergency Response for Drought Affected Households in Northern Afghanistan – Samangan province” funded by USAID/OFDA, implement for the period of one year (Aug 2018-Aug 2019).

The overall project goal was to improve the health condition, economic growth and stability, promote entrepreneurship and self-reliance of the target beneficiaries, hygiene behaviors and practices and protection for the most vulnerable people affected by drought in Northern Afghanistan.

Project team for the mentioned project recruited to the organization HR policy and the team was onboard in Nov 2018. Subsequently, all the key personnel and field staff received a 2-day orientation on the project cycle and other important elements of the project.



The project team in Samangan maintained consistent coordination with all project government line departments and stakeholders throughout the implementation phase. The team oriented the districts governors of Feroznakhcher and Khuram Wa Sargagh along with CDCs/DDAs heads on the key elements of the project including e.g. beneficiaries' selection criteria, cash distribution process, cash usage and other cross cutting issues as well for the purpose of tangible outcomes of the project.

During the life span of the project, the OFDA project team in Samangan province succeeded to conduct door to door survey of a 2,947 male and female beneficiaries (1,579 from Feroznakhcher and 1,368 from Khuram) where a number of **2,039 male and female** beneficiaries finalized and added to the final list of project beneficiaries. (999 from Feroznakhcher and 1,040 from Khuram wa Sarbagh district).

The project team has also provided hygiene message to a total of 2,724 male and female beneficiaries (962 is from Feroznakhcher and 1762 is from Khuram wa Sarbagh districts) These sessions were conducted in the form of 23- hours participatory sessions.

In order to maintain quality work and overcome the challenges and barriers, the project team along with the government line departments (Provincial Economic Directorate and Afghanistan National Disaster Management Authority - ANDMA) have carried out continued monitoring visits to the project target sites.

Overall, the monitoring mechanism helped the team to have proper control on the field activities including the cash distributions even in couple of insecure and hard to go areas of Samangan province the team implemented the project in line with project scope in order to get the donor and community satisfaction.

The project monitored twice by the team from Kabul main office including program and finance experts in order to check the overall situation according to the sect criteria and TOR for the project activities in line with project contract. Eventually the project was going on the right track

where the team had some monitoring findings which helped more with the local team stationed in Samangan and with the DHSA management for the future projects better execution and on time response to the noted concerns.

The findings considered in the final selection and rejection of the surveyed beneficiaries.

Key Findings, suggestions/recommendations and actions taken:

- Two members of one family scenarios: in some instances, we found some families that both husband and wife, father and son or daughter and mother who lived together had been listed and surveyed. For such families, it was suggested to select one person per family only if they meet the project beneficiary selection criteria and fall into the most vulnerable group of beneficiaries.
- Those vulnerable individuals who would fall into the category of eligible households, but has not had Tazkira-NID or any other valid documents, so they advised to get Tazkiras to proof their identity in the target communities.
- Families headed by young individuals who were able to work and earn income for the family, the team found many cases such as the head of family was young who could work and win a bread for the family. As result they rejected from the list of beneficiaries.
- Family members of the CDCs, many of the CDC members had listed their family members who were rejected after identification during the monitoring visits.
- Married woman was marked as woman headed HH: In different villages such cases were found that married women with alive husband were marked as woman headed family. Those HHs were rejected after identification.

- Ineligible HHs: families whose life situation and house appearance were found to be in better shape were dropped from the beneficiary lists after proper field investigation, inquiries from their neighbors, careful observations and field visits.
- Individuals who were purposefully left their homes and temporarily settled in the target villages: The project team also found that some HHs from other villages belonging to a different district of Samangan were listed. They were immediately verified with the help of host communities and rejected.
- Government employees: in some villages, some of the government employees like teacher and headmaster had been listed. Based on project criteria, they were not eligible and rejected.

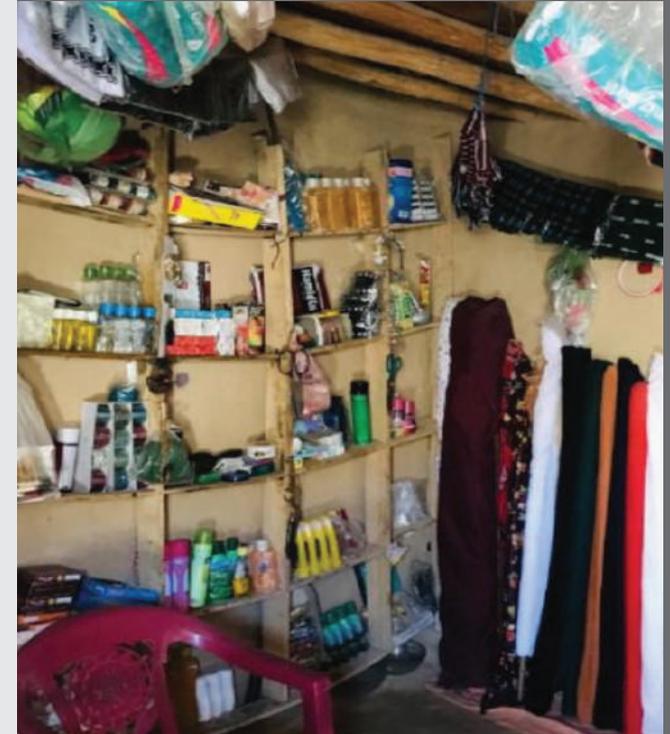


SUCCESS STORIE

Ms. Qamar Gul a woman from Sofa village of Feroz Nakhchir District– She was not willing to share her personal photo for the story) a woman who severely suffered from vulnerability and unemployment due to drought in her village in the entire district of Feroznakhcher of Samangan province.

Now she is owning a house shop (a small shop inside her house yard) which provides local cloths and basic cosmetics for women, local villagers and neighbors.

Her life condition was getting worsen, struggling to survive with raising economic tensions. She says “Cash Assistance provided by(CARE/DHSA) enabled me to explore a new route to overcome their economic condition and start a local mini business to support her family as well as to provide services for her community-The business stared with amount of 10,000 AFN, later of passing couple months her business increased to the amount of 25,000 AFN She further explained, at the beginning of her small investment she had less income due to occasional sales but now it has increased almost 100015,00-AFN each day. She appreciated the cash assistance and looks forward to expand her business in the community.





SUCCESS STORIE

Ms.Rabia a middle age woman from Etifaq village of Feroz Nakhchir district of Samangan Province, a woman who purchased and sold livestock for three times through the received cash assistance provided by CARE/DHSA. She performed similar work of a man in a male dominant community though she was able to manage herself as livestock businesswoman.

She had been listed as a vulnerable women led family household of the project target beneficiaries based on the project selection criteria.

Project beneficiaries advised for the better utilization of the given cash.



She started livestock small business in the domestic market of district level right after she received cash of 13,035AFN. She purchased and sold three calves during the few months. The first time she bought a calf (baby cow) with 6000AFN and sold 10,000AFN, second time she bought a calf (baby cow) cost 8,000AFN and sold by 13,000AFN. Later, she is looking for another calf to sell to the market.

Our family was very poor and we were fighting with life challenges, this assistance helped us to start a livestock small business to support our family financially. I hope we could have a better investment in livestock for a better future soon. Further, she thanks DHSA and CARE International for the provision of such effective assistance which support the most vulnerable HHs in this district, *“narrated from the conversation of Ms.Rabia-Project beneficiary.”*





SUCCESS STORIE

Ms.Tajwar a woman from sofa village of Feroz Nakhchir District of Samangan province who stated a small shop to support her family. She already had a shop but due to weak economic condition she was not able to invest more and provide clothes and other necessary stuffs for her shop. As soon as she received the assistance, she managed to upgrade her business more with some new community items.



I bought two goats cost 11,000AFN from the profit of shop, she has good income from the shop sales and the average daily revenue is 15,00AFN. She added, all village women are happy from our products and can easily approach and access me for their requirements, as result her total investment crossed 35,000AFN, *“quoted from her own words.”*



Social Mobilizer of the project visits Ms.Tajwar home shop-Sofa Village of Feroz Nakhchir Dist/Samangan-2019

Strategic Achievements



TLO
UNESCO
CPI (peace advocacy)
INTERNEWS Project
Care Int'l Drought response Samangan

Partnerships Project

Promotion of Peace
through Media and CSOs
Nationwide

The Liaison Office (TLO)

Start: Oct, 2019

End: Sep, 2020

Budget: USD 81,100

RASANA Project
Nationwide

INTERNEWS/USAID

Start: 2017

End: 2020

Budget: USD 75,000

PSA Broadcasting Project-
Nationwide

Resolute Support (RS)

Start: 2017

End: 2020

Budget: AFN 12,000,000 / year

PSA Broadcasting Project-
Nationwide

Etisalat Afghanistan

Start: Jan, 2020

End: Dec, 2020

Budget: AFN 2,400,000

Radio Time
Kabul & Herat

Digital Encompass

Start: Mar, 2020

End: Feb, 2021

Budget: USD 135,000

PSA Broadcasting Project
Kabul Station

SOS International (SOSI)

Start: Apr, 2020

End: Mar, 2021

Budget: USD 408,000 / year

Director General

Program Division Director

Support Division Director

Program Manager

Education

Culture Heritage

Environmental Protection

Humanitarian Services

Women Empowerment/
Gender Equality

Rana Schools

Marketing/Sales Sr. Officer

Media Department

Finance Manager

Admin Officer

HR Officer

Security Officer

Transport Officer

Finance Controller

Finance Receivables

Finance Officer

Cashier

Rana 1 Finance Officer

Rana 2 Finance Officer

Provincial Finance Officer

Logistic

Services Staff

Security Assistant

Guard

Station Manager
Radio Killid
Kabul

Regional Manager
Radio Killid
Mazar

Station Manager
Radio Killid
Jalalabad

Station Manager
Radio Killid
Kandahar

Station Manager
Radio Killid
Herat

Station Manager
Radio Killid
Khost

Radio Killid
Ghazni

Kabul Rock
Radio

Quality Controller
Killid Radios

Design & Digital
Monitoring
Manager

Reporter/Journalist

Head of Technicians

Sr. Producer

Head of
Investigative Team

Reporter/Journalist

Web Developer

Videographer

Photographer

IT



Gender Ratio

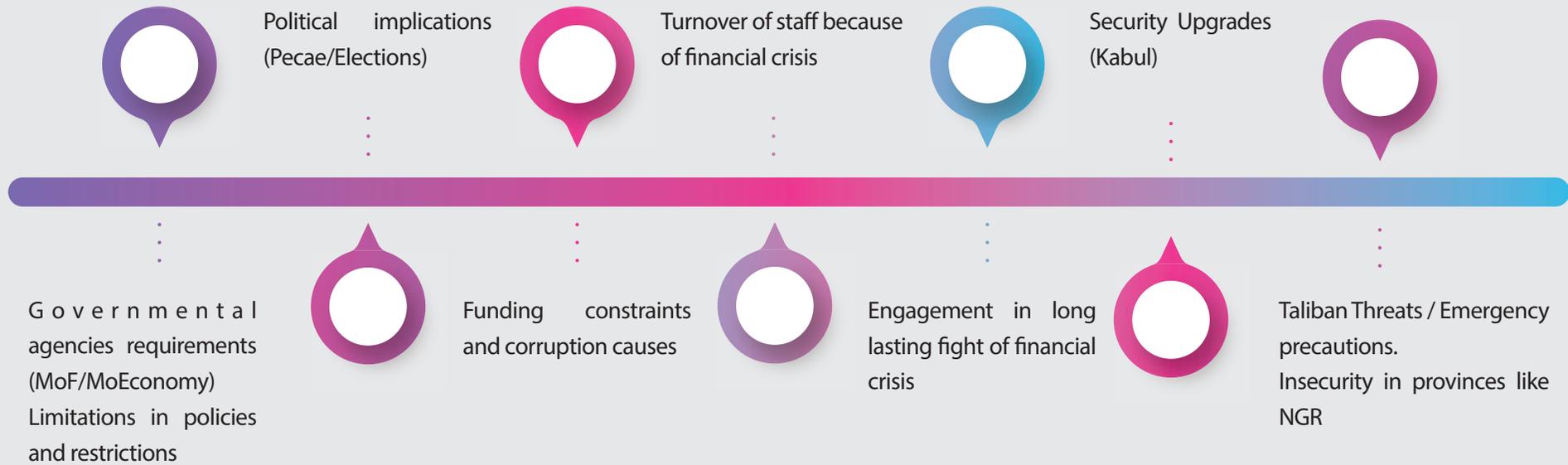


66%
MALE



34%
FEMALE

Major Challenges





Partnerships / Projects

BAA – USAID/AKDN

USD 300,000

Status:

AKDN needs authorization letter from USAID to commence the project. As soon as the letter reaches them, the project kicks off

Care International/DFID

USD 150,000

Status:

Due to some political considerations the start date of the project was delayed. The project will not start in August, 2020

EU - AJO/CSHRN & DHSA/TKG

USD 550,000

Status:

The concept paper was approved by EU (donor) and the proposal has passed the initial review process until the panel make the final decision

MSI/AMANAT – USAID

USD 241,000

Status:

Proposal has been submitted, awaiting donor's review.

USAID –AJO & DHSA/TKG (Juvenile Protection)

USD 400,000

Status:

The project is currently under review of the selection committee.

Canadian Reconstruction and Development Partner

USD 0.00

Status:

Partnership talks in progress with the CRPD firm to build a JV and take part in the upcoming reconstruction and development projects with donors.

ADB – ADA/OC & DHSA/TKG

USD 700,000

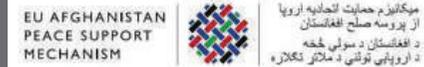
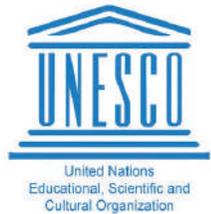
Status:

The concept paper was approved by ADB (donor), and we are asked to submit a complete proposal. DHSA has been assigned 04 provinces.



Fundraising committee diagram







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